Introduction to NTD 2030 Roadmap

PROCESS FOR DEVELOPING THE NTD 2030 ROADMAP

The objective of the 2030 Neglected Tropical Diseases (NTD) Roadmap is to be a key guiding document for the global response to NTDs over the next decade. We hope the roadmap will become a critical tool to help individual deliver programmes that cut across the 20 diseases. It is also intended to serve as a policy and advocacy document, drawing attention to the key challenges in the NTD space, and encouraging continued commitment from the global community of partners. We are taking a consultative approach to developing this roadmap, which will focus on cross-cutting themes and strategies that span multiple NTDs. We thank you for taking part in this important exercise to ensure the roadmap reflects the views of all stakeholders contributing to the fight against NTDs.

The 2030 roadmap is intended to be a key guiding document for the response to NTDs over the coming decade.

The roadmap is...

- A critical tool that will guide efforts across stakeholder groups over the next decade.
- Guidance for countries to enable them to deliver programmes that cut across the 20 diseases.
- A policy/advocacy document to draw attention to key challenges in the NTD space and encourage continued commitment from the global community of partners.

The roadmap takes a unique approach based on...

- A consultative process that draws input from various stakeholder groups - especially countries with a high burden of NTDs.
- Specific and measurable targets for each disease as well as across all 20 NTDs – to contribute to SDG 3.3 to end the epidemic of NTDs.
- A cross-cutting focus on themes and strategies that cut across the diseases – e.g. coordination with programmes such as WASH.

As the devastating impact of NTDs transcends international borders and sectors, we will develop the roadmap based on input from stakeholders across member states, regions, constituencies, sectors and disease expert groups. This input will come from various activities such as in-country workshops across various regions, interviews with stakeholders across the NTD ecosystem, and discussions with leading disease experts for each of the 20 NTDs.

The roadmap will be developed based on input from stakeholders across member states, regions, constituencies, sectors and disease expert groups for their input on the 2030 NTD Roadmap.

<table>
<thead>
<tr>
<th>REGIONAL AND LOCAL LEVELS...</th>
<th>CONSTITUENCIES AND SECTORS...</th>
<th>DISEASE EXPERT GROUPS...</th>
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| Regional workshops in SEARO, AFRO and EMRO; regional calls with PAHO, WPRO, EURO | Interviews with NTD ecosystem stakeholders e.g. WASH, UHC, donors, UN agencies, NTD-related NGOs, pharma companies | Interviews with leading disease experts for each of the 20 NTDs:
  * External experts
  * WHO experts |
| Country working sessions in high-burden countries across regions e.g. Indonesia, Ethiopia, Egypt | | |

This web consultation is open for all to provide comments and inputs on the 2030 NTD roadmap targets.
Thank you to those who participated in our first round of the web consultation held in March/April of 2019, for which we received almost 100 responses. We have processed the feedback received and saw broad alignment on 5 key points:

- Targets are reasonable but could be refined for greater clarity
- Goals may be over-focused on PC (MDA) diseases
- Country ownership is paramount; opinion varies on how best to achieve this
- Achieving the 2030 goals will require interventions across the value chain
- New cross-disease approaches are critical

The first round of web consultation received almost 100 responses; with alignment on several points (1/2)

<table>
<thead>
<tr>
<th>Common themes</th>
<th>Example comments</th>
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<tbody>
<tr>
<td><strong>Targets are reasonable but could be refined for greater clarity</strong></td>
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<tr>
<td>• Broad consensus that targets are reasonable and in some cases fairly ambitious; with some divergent views on specific diseases</td>
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<tr>
<td>• Refinements to targets could be made to:</td>
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<td>- Enhance clarity e.g., including more targeted goals on UHC such as on reach or coverage of programmes</td>
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<td>- Ensure comprehensiveness e.g., adding people-related targets for LF</td>
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<td>- Improve measurability e.g., including interim (for 2025) or country goals</td>
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<td>- Provide context e.g., showing baseline/ denominator data, breakdown by disease</td>
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<tr>
<td><strong>Goals may be over-focused on PC (MDA) diseases</strong></td>
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<tr>
<td>• Overall goals seem to emphasise PC (MDA) diseases over other types of disease; progress and funding seem to lean in this direction</td>
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<td>• Regardless, both types require greater focus on patient care and better disease management</td>
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Your first-round consultation feedback was used to refine the disease targets and enrich the understanding of critical actions required, both disease-specific and cross-cutting. We are launching a second round of web consultation to solicit your feedback and expertise on these refined 2030 goals.
NTD overarching/cross-cutting goals, disease-specific targets and assessments. The NTD 2030 Roadmap will be submitted to the Executive Board for approval in September 2019, and will be officially launched in 2020.

Your help is greatly appreciated and brings the most important perspective to the Roadmap consultation. Please help us by completing this online consultation and sharing this with your colleagues as well.

We would appreciate your input on the 2030 Roadmap during the second wave of the web consultation

- Your help is greatly appreciated and brings the most important perspective to the Roadmap consultation
- Please help us amplify this perspective further by sharing your opinion on proposed disease targets and key opportunities and challenges through the online consultation
- Please share the consultation with your colleagues as well

**OVERVIEW ON CONTENT OF THE NTD 2030 ROADMAP**

We envision the Roadmap to be a ~30 page highly-visual document focused primarily on cross-cutting themes and strategies, with technical details (e.g. disease profiles for each NTD) in an Annex. The Roadmap will consist of 4 chapters:

- **Chapter 1** will lay out the context and purpose of the Roadmap including the landscape of NTDs and the progress made to date globally. We will highlight the approach used to develop the roadmap and the shifts it seeks to encourage
- **Chapter 2** will summarize the overarching, cross-cutting, and disease-specific targets and milestones
- **Chapter 3** will detail out the strategies and actions required to achieve the 2030 targets, structured according to a strategic framework (to be described later in this document)
- **Chapter 4** will provide guidance for countries in developing their national NTD plans, including key components that should form part of this plan, and process steps required
Chapter 1

Chapter 1 will start with outlining the landscape of the NTDs and the considerable progress made in recent years to tackle NTDs. Then we will explain the purpose of the Roadmap: to enable countries to take the lead in delivering NTD programmes and to encourage the global community of partners to step up their commitment to overcoming NTDs. Lastly, we will describe our approach to building the roadmap, which is shaped by the consultative process with various stakeholders whose input informs a cross-cutting perspective. The approach is oriented around strategies for countries, who are at the core of delivering on the 2030 NTD targets.

Chapter 1 will establish the context, purpose and approach of this roadmap

<table>
<thead>
<tr>
<th>Contents of the Roadmap</th>
<th>Contents</th>
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<tbody>
<tr>
<td><strong>Chapter</strong></td>
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</table>
| 1 Context and purpose of the roadmap | - The landscape of NTDs and progress to date  
- Purpose and approach of the roadmap |
| 2 Summary of targets and milestones | - Overarching goals  
- Cross-cutting targets and milestones  
- Disease-specific targets and milestones |
| 3 Roadmap to achieving 2030 targets | - Strategic framework  
- Programmatic progress across NTDs  
- Cross-cutting approaches  
- Operating model and culture |
| 4 Developing national plans | - Key components of national NTD strategy  
- Process steps to creating a national plan |

Chapter 2

Chapter 2 will detail out the overarching goals, cross-cutting goals, as well as disease-specific targets and milestones. The annex to Chapter 2 will show an overview of each of the 20 NTDs. Your input
and expertise will be critical in this chapter because the end result is intended to be informed by expert interviews, regional and country workshops, and web consultation responses.

Chapter 2 will show an overview of the overarching, cross-cutting and disease-specific targets and milestones.

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The annex to Chapter 2 will show an overview for each of the 20 NTDs.

Example for visceral leishmaniasis

Leishmaniasis – visceral (VL)

We will assess the actions required to reach the 2030 targets using a 3-pronged framework for each disease:

1) **Technical progress:** tackling any NTD will require a robust scientific understanding of the disease epidemiology and pathology, effective diagnostic tools available, and other effective interventions for prevention, treatment, case management, and rehabilitation – especially in community and low-resource settings.
2) **Strategy and service delivery:** building upon the foundation of technical progress, countries must also have effective operational planning, governance, supply chain and logistics, and healthcare infrastructure and workforce to deliver the care required to eliminate or eradicate NTDs. This second prong also covers operational and normative guidance to reach and sustain the desired targets, and the ongoing monitoring and evaluation mechanisms required to assess impact against the stated goals and to strengthen surveillance for the disease even after validation / elimination.

3) **Enablers:** while not directly impacting the delivery of care, enablers such as advocacy, domestic and international funding, multisectoral collaboration, and capacity building are critical to ensuring sustainable success of the NTD Roadmap in the long term.

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**Chapter 3**

Chapter 3 will be structured along three pillars of a strategic framework that is based on the key shifts the roadmap seeks to facilitate in tackling NTDs.

A. **Programmatic progress across NTDs:** for each NTD, we will review its technical progress, strategy and service delivery, and status of its enablers as described in Chapter 2. The purpose of this is to shift from a process orientation, where success is measured based on actions taken, to an impact orientation, where success is measured based on real-life impacts covering all NTDs.

B. **Cross-cutting approaches:** NTDs have traditionally been approached and managed in vertical disease silos where disease-specific perspectives consider individual diseases in isolation. However looking towards 2030, a shift is intended towards a platform-based, holistic approach based on universal health coverage that integrates cross-cutting themes and shared resources. To this end, the focus shifts more to primary cross-cutting approaches: *integrating* across NTDs and within national health systems, *coordinating* among NTD ecosystem stakeholders and non-NTD vertical programmes, and lastly *strengthening* in-country foundational systems and global and regional resources and expertise in NTDs.

C. **Operating model and culture:** to achieve the overarching, cross-cutting and disease targets, we believe a shift in the operating model and culture also needs to occur: from an outside-in
Chapter 3 will be structured along three pillars of a strategic framework:

**A. Programmatic progress across NTDs**
- Technical progress e.g. scientific understanding, effective intervention
- Strategy and service delivery e.g. planning and governance, supply and logistics
- Enablers e.g. advocacy and funding, collaboration and multisectoral action

**B. Cross-cutting approaches**
- Integrating efforts across NTDs and within national health systems in the context of UHC
- Coordinating among NTD ecosystem stakeholders (e.g. WASH, vector control) and with non-NTD vertical programmes (e.g. malaria, TB)
- Strengthening in-country foundational systems and global and regional resources and expertise – to support delivery of NTD interventions

**C. Operating model and culture**
- Country ownership
- Clear stakeholder roles across NTD ecosystem
- Organisational setups, operating models and mindsets aligned with 2030 targets

These three pillars are based on the key shifts the roadmap seeks to facilitate in tackling NTDs:

**From...**

- **Process orientation**
  - Success measured based on actions taken

**A. Programmatic progress across NTDs**
- **Vertical disease silos**
  - Disease-specific perspectives that consider individual diseases in isolation

**B. Cross-cutting approaches**
- Platform-based approaches in the context of UHC
  - Holistic approach that integrates cross cutting themes and leverages a platform of relevant resources

**C. Operating model and culture**
- **Outside-in agenda and funding**
  - External stakeholders determine NTD priorities and programmes, which are reliant on donor funding

**...to**

- **Impact orientation**
  - Success measured based on real-life impacts, covering all NTDs

**A. Programmatic progress across NTDs**
- **Country ownership and financing**
  - Countries actively integrate NTDs in health sector planning and budgeting, and contribute domestic financing
Cross-cutting approaches will be structured along three broad themes:

**INTEGRATING...**
- **across NTDs:** building an NTD platform that combines efforts spanning the 20 diseases
- **within national health systems:** improving the quality of NTD management in the context of UHC

**COORDINATING...**
- **among NTD ecosystem stakeholders:** working with WASH, vector control, One Health, nutrition
- **with non-NTD vertical programmes:** delivering NTD interventions alongside adjacent programmes e.g. malaria, TB

**STRENGTHENING...**
- **in-country foundational systems:** improving capacity to deliver cross-cutting interventions on the ground e.g. supply chain, M&E
- **global and regional resources & expertise:** expanding overall support for NTD programmes e.g. advocacy, funding